

# THE FISCAL YEAR 2024 OPERATING AND CAPITAL BUDGET



Prepared for the Birmingham Airport Authority
Audit and Finance Committee
June 29, 2023

### **Financial Summary**

The Authority is projecting its strong financial performance will continue in FY2024 with a nearly \$15.5 million increase in Net Position.

FY2024 Summary Income Statement							
				2022 Actual	2023 Budget		
(in thousands)	2022 Actual	2023 Budget	2024 Budget	vs. 2024 Budget	vs. 2024 Budget		
Total Operating Revenues	44,474	52,149	55,188	10,714	3,039		
Total Operating Expenses	23,355	35,833	37,659	14,304	1,826		
Results From Operations Before Depreciation	\$21,119	\$16,316	\$17,529	(\$3,590)	\$1,213		
Depreciation and Amortization Expense	17,450	18,882	19,542	2,091	660		
Results From Operations	\$3,669	(\$2,566)	(\$2,013)	(\$5,682)	\$553		
Non-Operating Revenues/(Expenses)	\$22,383	\$23,029	\$17,461	(\$4,922)	(\$5,568)		
Change In Net Position	\$26,052	\$20,463	\$15,449	(\$10,603)	(\$5,015)		

### **Budget Development**

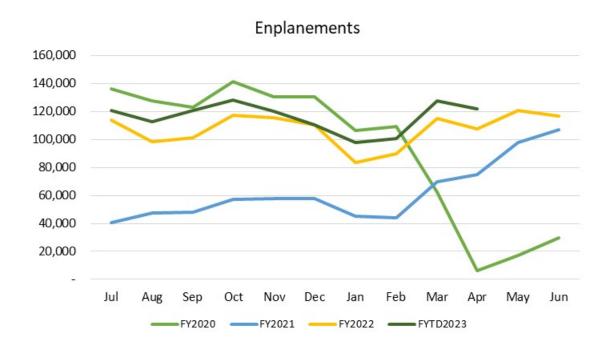
The Birmingham Airport Authority's (BAA or the Authority) budget is developed in multiple steps. The first step involves determining the operating expenses. Each department submits its projected spending to the Finance Department. Finance reviews the individual departmental budgets, adjusts as necessary, and forwards the budgets to the Executive Department for review. The Executive Department, Finance, and the individual departments work collectively to agree on the final budgets.

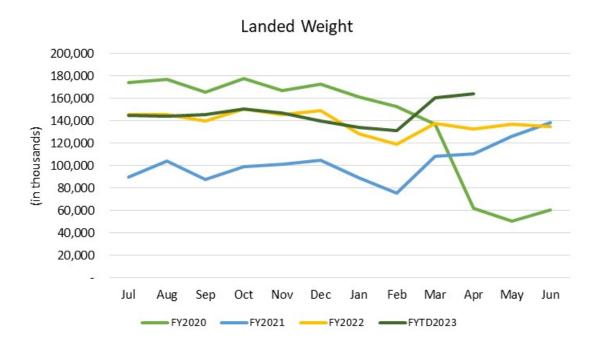
Once the operating expense budgeting process has been completed, the next step is to develop the operating revenue budget. The operating budget consists of airline and non-airline revenues. The non-airline revenues are projected based on historical revenues, projected traffic, and existing leases and agreements. Lastly, the airline terminal and landing fee rates are calculated based on the operating expenses and the methodology prescribed in the airline use agreement. After the rates have been determined, the airline revenues can be calculated, and the pro-forma financial statements are created.

### **Budget Rationale and Assumptions**

The major driver of the Authority's budget is air traffic, which consists of passengers and aircraft landed weight. This is largely dependent on the strength of the local economy and the region's ability to attract visitors.

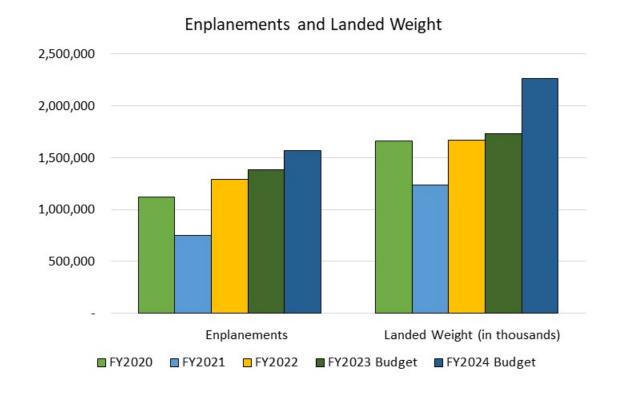
Traffic at BHM continues to recover from the COVID-19 pandemic and is closing in on FY2019 levels. Passenger enplanements as of FYTD April 2023 are 10% greater than the same period in FY2022 and account for 93% of the enplanements during the same period in FY2019. Landed weight as of FYTD April 2023 was 5% greater than the same period in FY2022 and accounted for 88% of the landed weight during the same period in FY2019.





The projections for passenger enplanements and landed weight are very important drivers in the revenue budget. The Authority contracted with an aviation consulting firm to develop the FY2024 traffic forecast. The firm utilized a hybrid modeling framework to develop the forecast. Based on a combination of traffic recovery trends, published airline schedules, seat completion rates, boarding load factors and multivariate regression analyses, they developed forecasts for enplanements, seats, aircraft departures, load factors, and aircraft landed weight.

The enplanement forecast for FY2024 is 1,564,000 passengers. This projection is 40% higher than FY2020, 109% higher than FY2021, and 21% greater than FY2022. The landed weight forecast is 2,257,614 thousand pounds. That is 36% more than FY2020, 83% higher than FY2021, and 35% greater than FY2022. Approximately 282,000 of the landed weight forecast, or 12%, is attributable to certain general aviation activity that the Authority does not currently receive landing fees from. The Authority plans to implement a new policy in FY2024 to collect landing fees from certain general aviation aircraft. This policy will drive additional revenue to the Authority and lower the landing fee. It is very important to understand that the forecast is just that, a forecast. We have no assurance that the traffic will materialize as expected.



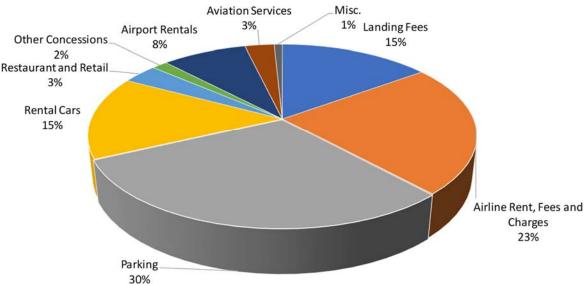
### **Operating Revenues**

Total Operating Revenues for FY2024 are budgeted at \$55.2 million, which is \$10.7 million more than FY2022 and \$3.0 million than was budgeted in FY2023. The largest differences between

the FY2023 and 2024 revenue budgets are lower Aviation Fees and higher anticipated Concession Revenue. Aviation Revenue is less than the FY2023 budget due to the implementation of discretionary credits to the landing fee and terminal rental rates. The airline agreement permits the Authority to include credits in the airline rates to lower costs. The Authority has chosen to utilize a \$2 million landing fee credit and a \$3 million terminal rental rate credit in the FY2024 budget. Concession revenues are budgeted to grow in proportion to the increase in passenger enplanements. The major revenues are presented on the pie chart and details of the Operating Revenue budget are discussed below.

FY2024 Operating Revenues Budget							
(in thousands)	2022 Actual	2023 Budget		2022 Actual vs. 2024 Budget	2023 Budget vs. 2024 Budget		
Aviation Revenues							
Landing Fees	9,032	9,776	8,256	(776)	(1,521)		
Airline Space Rental	7,678	11,883	11,691	4,013	(192)		
Other Airline Fees and Charges	1,126	1,086	1,101	(25)	15		
	\$17,836	\$22,746	\$21,048	\$3,212	(\$1,698)		
Concession Revenues							
Automobile Parking	14,119	14,309	16,502	2,383	2,193		
Rental Car Operations	5,875	7,284	8,170	2,295	886		
Restaurants & Retail	1,582	1,753	1,929	346	175		
Ground Transportation	136	186	177	41	(9)		
Advertising	223	220	350	127	130		
Vending and Other Concessions	217	224	330	113	106		
	\$22,153	\$23,976	\$27,457	\$5,304	\$3,482		
Airport Rentals							
Terminal Space Rent	280	281	258	(21)	(23)		
Building Leases	2,722	3,551	4,376	1,654	825		
	\$3,002	\$3,832	\$4,634	\$1,632	\$802		
Aviation Services							
Airfield Operations	540	652	1,167	627	515		
Fuel Commissions and Sales	456	444	436	(20)	(8)		
	\$996	\$1,097	\$1,603	\$607	\$507		
Miscellaneous Revenues							
Airport Services Sold	193	183	95	(98)	(87)		
Miscellaneous Income	294	316	350	56	34		
	\$487	\$499	\$445	(\$42)	(\$53)		
TOTAL OPERATING REVENUES	\$44,474	\$52,149	\$55,188	\$10,714	\$3,039		

# FY2024 Operating Revenues



#### **Aviation Revenues**

Aviation Revenues, which include landing fees, and airline rentals of terminal and apron space, are the Airport's second largest source of operating revenue and are expected to account for 38% of the operating revenue in FY2024. Aviation Revenues are budgeted at \$21.0 million, which is \$3.2 million and \$1.7 million less than the FY2022 and the FY2023 budget, respectively.

### **Concession Revenues**

Concession Revenues, which include parking, rental cars, restaurants and retail, and other concessions, account for the largest category of operating revenues. These revenues are largely dependent on passenger enplanements and are expected to perform better than in fiscal year 2023. Concession Revenues are budgeted at \$27.5 million, which is \$5.3 million more than FY2022 revenues and \$3.5 million more than the FY2023 budget.

### <u>Airport Rentals</u>

The revenue from Airport Rentals is obtained from space that is rented at the Airport by governmental agencies, cargo operators and hangar tenants. The budget for this category is \$4.6 million, which is \$1.6 million more than the revenues received in FY2022 and \$802 thousand more than was budgeted for FY2023.

### **Aviation Services**

Aviation Services consist of revenue received from fixed-based operators (FBO), aircraft fuel sales, and companies that provide services to airlines. A new FBO provider, Million Air, will begin operations on June 1, 2023, and is expected to increase revenue to the Airport. Aviation

Services revenue is budgeted at \$1.6 million, which is nearly 40% more than the amount received in FY2022.

### Miscellaneous Revenues

Miscellaneous Revenues are largely derived from utility reimbursements, law enforcement reimbursements, and BHM badges. The budget for Miscellaneous Revenues for FY2024 is \$445 thousand which is a slight decline from the amount received in FY2022 and the budget for FY2023.

### **Operating Expenses**

The budget for Operating expenses is \$37.7 million, which is \$14.3 million more than FY2022 actuals and a \$1.8 million increase over the FY2023 budget. In FY2022, the industry was still recovering from COVID and Authority continued to operate in a fiscally conservative manner. The Authority underspent its expense budget of \$32.1 million by nearly \$9.0 million. The Authority's expenditures through April of FY2023 are \$28.3 million. Therefore, it is more appropriate to compare the FY2024 budget to the FY2023 budget rather than FY2022 expenditures. The Operating Expense budget is discussed below.

### Salaries and Benefits

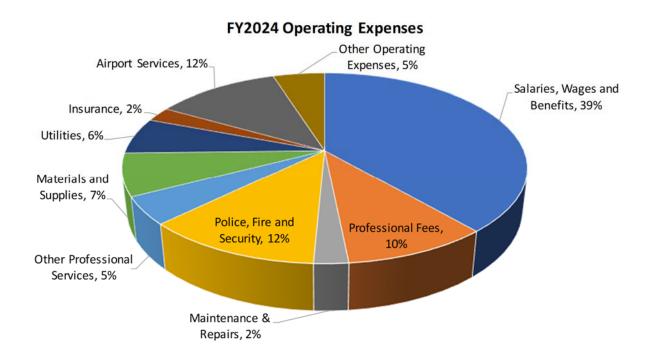
Employee salaries and benefits are the Authority's largest expense and together account for 39% of the FY2024 operating budget. Salaries and Benefits are largely driven by the size of the staff. Excluding the Pension Expenses for FY2024, which will not be determined until the end of the fiscal year, the budget for FY2024 is \$7.5 million higher than FY2022 expenditures and \$1.1 million higher than the FY2023 budget. In FY2022 the Authority's pension expense was a negative \$3.7 million. The negative expense is responsible for nearly 50% of the increase compared to the FY2024 budget.

The Authority ended FY2022 with 100 employees and the budget for the upcoming year includes 142 positions. That is six fewer positions than were budgeted for last year. The overall personnel cost has increased due to pay raises that were implemented in FY2022 to help offset the inflationary pressures of the US economy and the higher cost of employee benefits.

Full-Time Positions							
	FY2	FY2024					
Department	Budgeted	Filled *	Budgeted				
Planning and Development	9	4	9				
Maintenance	39	37	44				
Custodial	17	11	12				
Operations	42	26	37				
Executive	8	6	6				
Human Resource	7	4	7				
Finance	7	7	8				
Parking	4	3	3				
Properties and Business Dev.	4	3	4				
IT	6	5	7				
Procurement	5	5	5				
Total Positions	148	111	142				

<sup>\*</sup> As of 5/19/23

FY2024 Operating Expenses Budget							
(in thousands)	2022 Actual	2023 Budget		2022 Actual vs. 2024 Budget	2023 Budget vs. 2024 Budget		
Salaries & Benefits							
Salaries & Wages	7,384	9,049	10,063	2,679	1,014		
Employee Benefits	3,337	4,384	4,490	1,153	106		
Pension Expenses	(3,659)	-	-	3,659	-		
	\$7,062	\$13,433	\$14,553	\$7,491	\$1,120		
Professional/Contracted Services							
Professional Fees	2,798	3,819	3,681	883	(138)		
Maintenance & Repairs	643	730	871	228	141		
Facilities & Grounds	371	285	500	129	215		
Police, Fire and Security	2,841	4,929	4,313	1,472	(616)		
ARFF	69	179	199	130	20		
Technical Support Contracts	433	689	446	13	(243)		
Other Contracts	807	788	800	(7)	12		
	\$7,961	\$11,418	\$10,809	\$2,848	(\$609)		
Materials/Supplies/Maintenance		•		·	, ,		
Office Supplies	107	122	142	35	20		
Facilities & Grounds	78	74	74	(4)	0		
Uniforms	51	54	75	24	22		
Airfield Supplies	642	1,002	871	229	(130)		
Technical/Trade Supplies	701	547	754	53	206		
Vehicle/Fuel Supplies	262	249	343	81	94		
Technology Supplies (IT/ET)	169	474	471	303	(2)		
33 11 ( )	\$2,010	\$2,521	\$2,732	\$722	\$210		
Other Operating Expenses	, ,,,	, ,-	, , -	,	, -		
Utilities	2,043	2,110	2,325	283	215		
Employee Relations	70	69	130	60	61		
Public Relations	398	237	397	(2)	159		
Furniture, Fixtures and Equipment (FF&E)	171	155	134	(37)			
Insurance	698	878	931	233	54		
Travel, Training & Meeting	181	284	394	213	110		
Dues & Subscriptions	111	127	111	0	(15)		
Airport Services	2,043	4,042	4,454	2,411	412		
Equipment Rental	160	109	73	(87)	(36)		
Other Operating Expenses	446	450	617	171	167		
Other Operating Expenses	\$6,322	\$8,461	\$9,565	\$3,243	\$1,105		
TOTAL OPERATING EXPENSES	\$23,355	\$35,833	\$37,659	\$14,304	\$1,826		



### Professional/Contractual Services

This budget category includes fees paid for consultants, contractual repairs and police and fire costs. These services are budgeted at \$10.8 million, which is 5% less than the amount budgeted in FY2023. The decline in Police, Fire and Security cost is responsible for most of the decrease. The Authority has worked with the City of Birmingham regarding the number of police officers at the Airport and to refine cost estimates. This has resulted in an anticipated lower cost to the Authority.

### Materials/Supplies/Maintenance

Materials and supplies used by the Airport, such as office supplies, uniforms, paint, and janitorial supplies are budgeted in this section. The Authority expects to spend \$722 thousand more in FY2024 than was spent in FY2022 and \$210 thousand more than was budgeted in FY2022. The increase is due to higher anticipated expenditures on janitorial and electrical supplies.

### Other Operating Expenses

Other Operating Expenses include several expense types, the largest being Utilities and Airport Services. Other Operating Expenses are budgeted to be \$3.2 million higher than in FY2022 and \$1.1 million more than was budgeted in FY2023. Costs in FY2022 were lower than normal as the Authority continued to closely manage expenditures as the industry recovered from the COVID-19 pandemic. The main drivers of the increase from the FY2023 budget are planned expenditures on the roadways, cargo building, and parking garage.

### **Departmental Budgets**

The operating expense budget, by department, is presented below. The Maintenance Department has the largest increase from the FY2023 budget. The major drivers of the increase are Salaries and Benefits, Airport Services and Maintenance and Repairs.

Departmental Operating Budget Summary (\$'s in thousands)							
				2022 Actual	2023 Budget		
	2022 Actual	2023 Budget	2024 Budget	vs. 2024	vs. 2024		
Department				Budget	Budget		
Planning and Development	891	1,248	1,728	837	480		
Maintenance	8,196	9,853	12,046	3,849	2,193		
Insurance	664	790	815	150	25		
Custodial	2,265	3,505	3,379	1,115	(126)		
Operations	2,623	3,483	3,648	1,025	166		
Executive	3,522	3,194	3,190	(332)	(4)		
Human Resources	626	1,025	1,190	564	165		
Finance	1,176	1,268	1,457	281	189		
Parking	1,632	2,680	2,279	647	(402)		
Properties and Business Dev.	763	938	933	170	(5)		
IT	1,138	1,920	1,685	546	(236)		
Procurement	534	802	780	246	(23)		
Police and Fire	2,910	5,108	4,512	1,602	(595)		
Summer Intern Program	14	19	19	6	0		
Pension and OPEB	(3,598)	-	-	3,598	-		
	\$23,355	\$35,833	\$37,659	\$14,304	\$1,826		

### **Pro-Forma Financial Statements**

### Statements of Revenues, Expenses and Changes in Net Position

The Authority's Income Statement is presented below. The changes in Operating Revenues and Expense are described in detail above. The Non-Operating Revenues/(Expenses) budget is \$17.5 million, which is \$4.9 million lower than in FY2022 and \$5.6 million less than the FY2023 budget. The decline from the FY2023 budget is due largely to decreases in the anticipated TSA and FAA grant contributions. Net position is budgeted to decline by \$5.0 million compared to last year's budget.

FY2024 Income Statement							
(in thousands)	2022 Actual	2023 Budget	2024 Budget	2022 Actual vs. 2024 Budget	2023 Budget vs. 2024 Budget		
Aviation Revenues	17,836	22,746	21,048	3,212	(1,698)		
Concession Revenues	22,153	23,976	27,457	5,304	3,482		
Airport Rentals	3,002	3,832	4,634	1,632	802		
Aviation Services	996	1,097	1,603	607	507		
Miscellaneous Revenues	487	499	445	(42)	(53)		
Total Operating Revenues	\$44,474	\$52,149	\$55,188	\$10,714	\$3,039		
Salaries & Benefits	7,062	13,433	14,553	7,491	1,120		
Professional/Contracted Services	7,961	,	10,809	,	· · · · · · · · · · · · · · · · · · ·		
Materials/Supplies/Maintenance	2,010		2,732	722			
Other Operating Expenses	6,322	8,461	9,565	3,243	1,105		
Total Operating Expenses	23,355	35,833	37,659	14,304	1,826		
Results From Operations Before Depreciation	\$21,119	\$16,316	\$17,529	(\$3,590)	\$1,213		
Depreciation and Amortization Expense	17,450	18,882	19,542	2,091	660		
Results From Operations	\$3,669	(\$2,566)	(\$2,013)	(\$5,682)	\$553		
Interest Income	1,876	272	2,412	537	2,140		
Settlement - Insurance & Other	52	-	-	(52)	-		
Gain/(Loss) on Investments	(929)	-	-	929	-		
PFC Revenue	5,141	5,464	6,003	862	539		
CFC Revenue	3,856	4,736	4,735	879	(1)		
TSA Contributions	150	5,200	4,000	3,850	(1,200)		
FAA Contributions	5,068	10,500	3,604	(1,464)	(6,896)		
FAA COVID-19 Grants	12,234	1,624	1,299	(10,935)	(325)		
Gain/(Loss) on Disposal of Fixed Assets	22	-	-	(22)	-		
Interest Expense	(5,085)	(4,767)	(4,592)	494	175		
Non-Operating Revenues/(Expenses)	\$22,383	\$23,029	\$17,461	(\$4,922)	(\$5,568)		
Change In Net Position	\$26,052	\$20,463	\$15,449	(\$10,603)	(\$5,015)		

### **Statement of Net Position**

The Balance Sheet for FY2023 is below. It projects that assets, liabilities and net position grow by \$50.5 million more than the FY2023 budget to \$701.3 million. This increase is largely due to additional assets being completed.

FY	2024 Statem	ent of Net P	osition		
	2022 Actual	2023 Budget	2024 Budget	2022 Actual vs. 2024 Budget	2023 Budget vs. 2024 Budget
ASSETS	44,602	57,446	24 255	(10,346)	(22.100
Cash and Cash Equivalents Investments	34,698	16,501	34,255 27,126	(7,571)	(23,190) 10,625
Trade Accounts, Grants and Lease Receivables	10,581	1,665	9,918	(663)	8,253
Prepaid Expenses	628	475	586	(42)	111
Inventory	262	277	400	139	123
Restricted Cash (OPEB, PFC and CFC)	10,271	16,495	11,327	1,056	(5,168)
PFC & CFC Receivable - Restricted	797	846	1,033	236	187
Total Current Assets	101,837	93,705	84,646	(17,191)	(9,059
Investments	27,737	27,165	16,220	(11,517)	(10,944
Lease Receivable	23,808		23,809	0	23,809
Lease Right of Use Assets, net of amortization	40		40	0	40
Prepaid Expenses	550	-		(550)	-
Capital Assets, net of Acc. Depreciation	530,448	520,801	566,880	36,432	46,079
Total Non - Current Assets	582,584	547,965	606,949	24,365	58,984
Total Assets	684,421	641,670	691,595	7,174	49,925
Total Deferred Outflows of Resources	10,046	9,158	9,704	(342)	546
Total Assets and Deferred Outflows of Resources	\$694,467	\$650,828	\$701,299	\$6,832	\$50,471
LIABILITIES AND NET POSITION					
Accounts Payable - Trade	6,735	1,084	2,678	(4,057)	1,594
Security Deposits and Unearned Revenue	518	71	65	(453)	(5
Deferred Revenue			787	787	787
Lease Liabilities	14		41	27	41
Total Current Liabilities and Payments from					
Unrestricted Assets	7,267	1,154	3,571	(3,696)	2,417
Accounts Payable - Construction	2,355	1,389	206	(2,149)	(1,183)
Accrued Interest	2,383	2,383	2,253	(131)	(131
Current Maturity of Revenue Bonds		5,230	5,490	5,490	260
Total Current Liabilities Payable from					
Restricted Assets	4,738	9,003	7,948	3,211	(1,054)
Total Current Liabilities	12,005	10,157	11,520	(485)	1,362
Accrued Wages & Benefits	583	479	1,189	606	709
Long Term Lease Obligations	27			(27)	-
Revenue Bonds Payable	120,844	96,900	91,410	(29,434)	(5,490)
Net OPEB Liabilities	(575)	-		575	-
Net Pension Liabilities	19,773	17,041		(19,773)	(17,041)
Total Non-Current Liabilities Payable	140,652	114,421	92,599	(48,053)	(21,822)
Total Liabilities	152,657	124,578	104,118	(48,539)	(20,460)
Total Deferred Inflows of Resources	48,196	30,916	65,305	17,109	34,389
Total Liabilities and Def. Inflows of Resources	200,852	155,494	169,423	(31,429)	13,929
Net Position					
Net Investment in Capital Assets	459,101	424,829	494,486	35,386	69,658
Restricted for:				0	-
Capital projects	11,120	21,573	9,735	(1,385)	(11,838
Debt service	5,304	9,997	9,995	4,691	(2
Total Restricted Net Position	16,425	31,570	19,730	3,305	(11,839
Unrestricted	18,089	38,936	17,659	(429)	(21,277)
Total Net Position	493,614	495,334	531,876	38,262	36,542
TOTAL LIABILITIES AND NET POSITION	\$694,467	\$650,828	\$701,299	\$6,832	\$50,471

### **Airline Rates and Charges**

The rates and charges that airlines pay to operate at the Airport are calculated in accordance with the methodology described in the Airport Use and Lease Agreement. Under the new Airline Use and Lease Agreement, airline rents, fees, and charges for airlines utilize a hybrid rate-setting methodology that provides a residual approach to recover costs associated with the Airfield Area and a compensatory approach to recover costs associated with the Terminal Building (including Terminal Aprons and other costs associated with the Loading Bridges).

Under the residual methodology, the Airport calculates the Landing Fee Rate from revenue derived from Airline landing fees plus revenues from other applicable sources to ensure the funds received are sufficient to meet the cost requirements of the Airfield Area for the current fiscal year. As previously discussed, the airfield costs have been reduced by \$2 million because of the discretionary credit applied by the Authority. Landing fees are imposed on commercial passenger and cargo airline service based on the aircraft maximum authorized gross takeoff weight, to the nearest 1,000 pounds. The Authority has historically excluded General Aviation, Corporate Aviation, and Military Operations from paying a landing fee. The Authority anticipates revising this policy and expects to begin imposing landing fees on certain General and Corporate Aviation aircraft in FY2024.

Under the compensatory rate setting methodology, the Airport calculates the Terminal Rental Rate (per square foot) based on the Airport's FY2043 budgeted costs of operating the terminal during the fiscal year. The airlines pay a rental rate based upon the airline usable square footage within the terminal. The terminal rental includes a \$3 million discretionary credit which has the result of lowering the rates. Airlines are also charged for other rents, fees and charges that are calculated on a cost recovery basis.

The FY2024 Airline Rates and Charges are as follows:

FY2024 Airline Rates and Charges						
Rate Type	FY2023 Budget	FY2024 Budget				
Passenger Airline Landing Fees (\$ per 000 pounds)	\$5.71	\$3.66				
Cargo Airline Landing Fees (\$ per 000 pounds)	\$5.71	\$3.66				
Terminal Building Rent (\$ Per Square Ft.)	\$92.57	\$95.43				
Joint Use Facilities Rent <sup>1</sup> (\$ per Sq. Ft. allocated on enplanements)	\$92.57	\$95.43				
Common Use Gate Fee (per use)	\$214.89	\$168.97				
Aircraft Apron Parking Fee (per gate)	\$31,271	\$33,581				
Cargo Building Apron Rate (per square ft.)	\$0.34	\$0.37				
Annual Loading Bridge Fee (per gate)	\$9,761	\$15,127				

<sup>&</sup>lt;sup>1</sup> Includes baggage claim areas, baggage makeup belts, CBRA, and TSA screening area.

### **Financial Indicators**

The Days Cash on Hand, Debt Service Coverage Ratio, and the Airline Cost Per Enplanement financial indicators are calculated below. The Days Cash on Hand and Coverage Ratio declined by approximately 20% due to the construction of the new cargo facility and the increase in debt service. The Airline Cost Per Enplanement is projected to improve by \$2.85 compared to the FY2023 budget.

Financial Indicators						
(in thousands)	FY2023	FY2024				
(in thousands)	Budget	Budget				
Days Cash on Hand						
Cash and Investments	\$88,770	\$74,791				
Total Operating Expenses	\$35,833	\$37,659				
Days Cash on Hand	904	725				
Debt Service Coverage Ratio						
Results from Operations Before Depr.	\$16,316	\$17,529				
Annual Debt Service *	\$4,997	\$6,801				
Coverage Ratio	3.27	2.58				
Airline Cost per Enplanement						
Airline Space Rentals	\$12,203	\$11,995				
Landing Fees	\$9,776	\$8,256				
Apron and Facility Fees	\$605	\$682				
Total Airline Costs	\$22,585	\$20,933				
Less: Cargo Revenue	(\$1,086)	(\$1,032)				
	\$21,498	\$19,900				
Enplanements	1,380	1,564				
Airline CPE	\$15.57	\$12.72				

<sup>\*</sup> Net of \$5,000,000 PFC funds used for principal

### **Capital Purchases**

The Authority's Capital Improvement Program and Capital Outlay projects and funding sources are shown below. The Airport plans to spend \$56.0 million on these projects. The Authority will be providing slightly more than half of the funding due to the new air cargo project. The FAA will be providing 29%. Starting in FY2024, the airlines will be charged amortization for certain capital projects. This is a major change from the prior airline agreement as it allows BAA to recover its portion of funds used for capital assets. Capital Outlays are capital projects that are \$100,000 or less that are expensed to the airlines in the year of purchase rather than amortized.

### Birmingham Airport Authority FY2024 Capital Improvement Projects and Capital Outlays

			SOU	RCE OF FU	NDS	
(\$s in thousands)	FY2024	AIP	Other	BAA	AIRLINES	TOTAL
Airfield & Apron						
Taxiway H Connectors Rehabilitation	2,750	2,475			275	2,750
Taxiway B / F Rehabilitation	7,202	6,482			720	7,202
RW 36 Runway Protection Zone Property Acquisition (Demolition)	1,000	900			100	1,000
Installation of Sump Pumps in all Manholes	200				200	200
Taxiway H Realignment	230	207			23	230
Terminal Apron Joint Seal	1,600	1,440			160	1,600
Pump Station Work (Backup Generator, Control Panel, Gate Door)	700				700	700
Runway 6, 24, and 36 Safety Area Improvements	3,403	3,062			340	3,403
Taxiway P/N Mill & Overlay	70	63			7	70
Regulator Replacement Program	100	90			10	100
Replace Obsolete Runway Elevated Guard Lights	75	68			8	75
	\$17,329	\$14,786	\$0	\$0	\$2,543	\$17,329
General Aviation						
GA Improvements	1,515	1,364		152		1,515
Hangar 7 Taxilane Reconstruction (Design and Construction)	400			400		400
	\$1,915	\$1,364	\$0	\$552	\$0	\$1,915
Terminal						
Upgrade Closed Circuit Security Cameras (CCTV)	500			500		500
Terminal Carpet Replacement (Including TSA Checkpoint)	600				600	600
Terminal Cooling tower Replacement	400				400	400
CBRA Recapitalization Project	4,000		4,000			4,000
Office Expansion (Design and Construction)	790				790	790
Replacement of Obsolete PLC, VFS, Circuit Breakers, Control Consoles	700				700	700
New Baggage Claim Monitors/Mounts	22				22	22
SARA Improvements : Design & Construction	90				90	90
	\$7,102	\$0	\$4,000	\$500	\$2,602	\$7,102
Roadways	400					400
Irrigation System	160			80	80	160
	\$160	\$0	\$0	\$80	\$80	\$160
Other	050				050	050
FY2024 Vehicle Replacement	350	**			350	350
0	\$350	\$0	\$0	\$0	\$350	\$350
Cargo	07.400			07 400		07.400
Air Cargo Building and Apron (Design and Construction)	27,128			27,128		27,128
Cargo Apron Joint Seal	1,136			1,136		1,136
Daulina	\$28,264	\$0	\$0	\$28,264	\$0	\$28,264
Parking	404			101		404
Parking and Ground Transportation RFID System	161			161		161
Replace Generator for Parking Deck Elevators	700			700		700
Cellphone Wafting Lot FID Display	50	60	***	50	60	50
	\$911	\$0	\$0	\$911	\$0	\$911
TOTAL CAPITAL IMPROVEMENT PROGRAM	\$56,031	\$16,150	\$4,000	\$30,306	\$5,575	\$56,031

Capital Outlay = Capital Purchases that are \$100,000 or less. Expensed to airline in year of purchase rather than amortized.